

Dr. Maria Katharaki
Assistant Professor
Financial Management and Development of Nursing Services (*Health Economics*)
Department of Nursing, Sector of Public Health
National and Kapodistrian University of Athens, School of Health Sciences
Center for Health Services Management and Evaluation
123 Papdiamantopoulou Str., 115 27, Athens, Greece
+30 210 7461414, mkatharaki@nurs.uoa.gr

ORCID: <https://orcid.org/0000-0003-4121-7268>

Google Scholar: [Maria Katharaki - Μελετητής Google](#)

Scopus: [Katharaki, Maria - Author details - Scopus Preview](#)

Research Gate: <https://www.researchgate.net/profile/Maria-Katharaki>

Linkedin: <https://www.linkedin.com/in/mariakatharaki/>

TEACHING

Undergraduate

- Health Economics with emphasis on Nursing care (4 ECTS), 2nd semester
- Nursing Administration and Management (6 ECTS), 8th semester, Co-teaching in clinical/practical training

Postgraduate

- Basic Principles of Health Services Management (5 ECTS), Fall Semester, Inter-University Postgraduate Program Specialization: Healthcare Management, National & Kapodistrian University of Athens, Greece (NKUA) & University of Piraeus
- Introduction to Health Economics and Economic Evaluation of Health Services (7 ECTS), Spring Semester, Inter-University Postgraduate Program Specialization: Healthcare Management, National & Kapodistrian University of Athens, Greece (NKUA) & University of Piraeus
- Pharmaceutical Policy and Pharmacoeconomics (5 ECTS), Spring semester, Inter-University Postgraduate Program Specialization: Healthcare Management, National & Kapodistrian University of Athens, Greece (NKUA) & University of Piraeus
- Health Economics (4,5 ECTS), Fall semester, MSc Crisis Management and Public Health Nursing - Specialization: Public Health, National & Kapodistrian University of Athens, Greece (NKUA)
- Health Systems and Insurance Organisations (8 ECTS), Fall semester, M.Sc. "Health Economics and Management", Department of Economics, University of Piraeus, Greece

EDUCATION

- PhD in Health services management and decision making using OR/optimization methods, National and Kapodistrian University of Athens, (NKUA), Greece, 2006
 - Master in Business Administration (MBA), Hellenic Open University, Greece, 2021
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- Master's degree in Organization and Management of Health Services, Inter-University Postgraduate Program, National & Kapodistrian University of Athens, (NKUA), Greece, 2003
- Bachelor's degree in Nursing Science, Department of Nursing, National and Kapodistrian University of Athens (NKUA), Greece, 2002
- Bachelor's degree in Midwifery, School of Health and Welfare Sciences, Technological Educational Institute (TEI) of Athens, Greece, 1998

RESEARCH INTERESTS

- Health Economics, Economic evaluation of health programs
- Health Financing and Funding
- Health Services Operations Management
- Strategic Planning and development in Healthcare/Nursing
- Healthcare Performance Management
- Operations Research in Healthcare
- Program/Project Management (EU-funded)
- Healthcare Marketing/Marketing research

ACADEMIC – TEACHING EXPERIENCE

National & Kapodistrian University of Athens, Greece (NKUA) – Department of Nursing

- Assistant Professor of Economic Management and Development of Nursing Services, School of Health Sciences, Department of Nursing (July 2024 to present)

National & Kapodistrian University of Athens, Greece (NKUA) – Department of Economics & Department of Nursing

- Adjunct Lecturer, Inter-University Postgraduate Program “Health Management- Health Informatics”, National & Kapodistrian University of Athens, Greece (NKUA) & University of Piraeus, Coordinating Department: Nursing (Academic Years 2022-2024)
- Visiting Lecturer, Division Quantitative Methods: Statistics and Econometrics, Department of Economics, NKUA (Academic Years 2011-2013)
- Lecturer (PD 407/80), Division Quantitative Methods: Statistics and Econometrics, Department of Economics, NKUA (Academic Years 2007-2011)

Undergraduate

- Applications of Quantitative Methods in Market Analysis, Department of Economics, Spring Semester (Academic years 2007-2013)
- Mathematical Programming Techniques, Department of Economics, Fall Semester (Academic years 2007-2011)

Postgraduate

- Basic Principles of Health Services Management, Inter-University Postgraduate Program “Healthcare Management-Health Informatics”, National & Kapodistrian University of Athens, Greece (NKUA) & University of Piraeus, Fall Semester (Academic years 2022-2023)

- Basic Principles of Marketing and Market Research, Inter-University Postgraduate Program “Healthcare Management - Health Informatics”, National & Kapodistrian University of Athens, Greece (NKUA) & University of Piraeus (Academic years 2007-2012)

Cyprus

- Member of the Teaching Staff, Frederick University, Cyprus (2016-2024)

Postgraduate

- Operational Management and Marketing of Health Services, Msc “Health Management”, School of Health Sciences, Frederick University, Cyprus (Academic years 2020-2024)
- Operational Management and Marketing of Health Services, Distance Learning, Msc “Health Management”, School of Health Sciences, Frederick University, Cyprus (Academic years 2016-2024)

TEACHING EXPERIENCE IN CONTINUING EDUCATION AND LIFELONG LEARNING PROGRAMS

National Centre for Public Administration and Local Government (EKDDA)

- Member of the Core Teaching Staff, National Centre for Public Administration and Local Government (EKDDA), INEP. **Sector: Economy and Fiscal Policy** (2013-2017)

LLL/Training Programs for Public Servants:

- Training for Department Heads. Project Management and Management by Objectives – Program code 80004Δ17
- Partnership Agreement for the Development Framework (PA) 2014-2020 - Program code 80287O16 – Modules: Basic principles of managing co-funded projects – Practical exercises
- Partnership Agreement for the Development Framework (NSRF) 2014- 2020 - Program code 80345O15 - Modules: Cohesion Policy, Europe 2020 Strategy and its connection to NSRF 2014-2020
- Special Topics in Managing EU Co-funded Projects
- NSRF: Planning and Management of EU Co-funded Actions

Center of Continuing Education and Lifelong Learning, National and Kapodistrian University of Athens (NKUA)

- Tutor (2008-2014) and Content Development of E-Learning Programs

Complementary Distance E-learning Programs:

- Economic Evaluation in the Emergency Department (ED) (2023)
- Principles of Health Systems Organization, duration 7 months
- Organization and Management of Health Services, duration 7 months

Complementary Distance E-learning Programs Certified by the Central Certification Committee of the Greek Ministry of Interior:

- Management in the Health Sector (Certification Code 324)
 - Human Resource Management in the Health Sector (Certification Code 319)
 - Management of Health Units (Certification Code 320)
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PROFESSIONAL EXPERIENCE -- ADMINISTRATIVE AND ORGANIZATIONAL WORK

Administrative and Organizational Work at the National and Kapodistrian University of Athens, Greece

- Member of the General Assembly of the Department of Nursing, NKUA (4-7-2024 to present)
- Member of the Sector of Public Health, Department of Nursing, NKUA (4-7-2024 to present)
- Member of the Nursing Department's Strategic Plan Implementation Indicators Monitoring Committee (Decision Protocol No. 79737/26-8-2024)
- Senior Researcher of the Center for Health Services Management and Evaluation (CHESME), National and Kapodistrian University of Athens, Greece

Administrative and Organizational Work – Previous Experience

27-06-2016 to 3-7-2024: Ministry of Health, Greece

NSRF Executive Agency of Ministry of Health

HEAD OF UNIT B1 “Support of ESF Beneficiaries” (from 13-01-2023 to 3-7-2024, Decision No. 19321/01-03-2023 (ADA: 6B0K46MTAP-5Ψ7) of the Ministry of Development & Investments; Joint Ministerial Decision No. 113255/24-11-2022 (Government Gazette B’ 6129) “Restructuring of the NSRF Executive Agency of the Ministry of Health”) and

HEAD OF UNIT B “Coordination, Implementation and Support for the Implementation of Projects in the Ministry of Health” (until 12-1-2023, Decision No. 49325/2-5-2017 (ADA: 637Δ465X18-ΦΨB) of the Minister of Economy & Development; Joint Ministerial Decision No. 62788/EYΘY 613/2016 (Government Gazette B’ 1885) on the Structure of the NSRF Executive Agency of the Ministry of Health).

Indicative other administrative positions/activity

- Program/Project Manager – Responsible for the inclusion, financial management and implementation of co-funded health projects under the Sectoral and 13 Regional NSRF Programs, with resources from the Public Investment Program (PIP) of Greece and the European Social Fund (ESF).
- Participation in the consultation of the Ministry of Health with EU Services and the Services of the Ministry of Development and Investments within the framework of preparing the Partnership Agreement (ESPA) for the Programming Period 2021-2027.
- June 2022-2023: Chair/Coordinator of the Working Group supporting the actions of the NSRF Executive Agency of the Ministry of Health in preparing Health Investments co-funded by the NSRF 2021-2027 Programs, in particular the Regional Programs (Decision No. 1014/24-06-2022 (ADA: 9182465ΦYO-PAT) of the Head of the NSRF Executive Agency).
- July - December 2021: Chair of the Acceptance Committee for the project “Assessment of the implementation of the Health sector strategy in the current Programming Period and comprehensive proposal for a Strategic Plan for the period 2021-2027” (Decision No. 1105/5-7-2021 (ADA: ΨN2P465ΦYO-YΔ9) of the Minister of Health).
- Member of the Health Policy Making Group for the preparation of the Operational

Plan of the Ministry of Health for the specialization of the NSRF 2021-2027 Operational Programs.

- Participation as representative of the Agency in the Monitoring Committee of the Operational Program (OP) of the Region of Crete (voting member), the Monitoring Committee of the OP of the Region of Western Greece (voting member), the Monitoring Committee of the OP of the Region of Epirus (voting member), and the Monitoring Committee of the European Territorial Cooperation Program INTERREG “Greece – Italy 2014-2020”.
- Chair, Member of Tender Committees and Project Acceptance Committees, Project Supervisor according to law 4412/2016.
- **International Presence.** Collaboration with EU Services for posting data on the co-funded action “Reinforcing the Capacity of Health Institutions with additional staff during the COVID-19 crisis”, Information available at: <https://ec.europa.eu/european-social-fund-plus/en/projects/covid-19-healthcare-relief>

22-05-2014 to 26-06-2016: Ministry of Health, Greece

Special Implementation Agency for the Health and Social Solidarity Sector (EYETYKA) of the Ministry of Health (subsequently merged into the NSRF Executive Agency of the Ministry of Health under par. 10, art. 18 of Law 4314/2014; established by Joint Ministerial Decision No. 130383 (Government Gazette B’ 2136/01-10-2009)).

HEAD OF UNIT B1 “Implementation of Operations in the Health and Social Solidarity Sector” (from 15-12-2015 to 26-6-2016, Decision No. 3348/15-12-2015 (ADA: 720Φ465ΦΥΟ-ΝΞ9) of the Secretary General of the Ministry of Health)

HEAD OF UNIT B1 “Implementation of Operations in the Health and Social Solidarity Sector” & **UNIT B2** “Implementation of Operations in the Mental Health Sector of the NSRF 2007–2013 Operational Programs” (from 2-6-2015 to 15-12-2015, Decision No. 634/2-6-2014 (ADA: ΒΙΥΚΘ-Σ1Ρ) of the Secretary General of the Ministry of Health)

Indicative other administrative positions/activity

- Program/Project Manager – Responsible for the inclusion, financial management and implementation of co-funded projects under the Sectoral and 13 Regional NSRF Programs, with resources from the Public Investment Program (PIP) of Greece and the European Social Fund (ESF)
- Member of Committees and Working Groups for the preparation of the Operational Plan of the Ministry of Health for the specialization of the NSRF 2014-2020 Operational Programs.
- Chair of Tender Evaluation Committees, as well as Chair of Project Monitoring and Acceptance Committees

21-03-2011 to 22-05-2014: General Hospital of Athens “Alexandra”

- **Quality Manager of the Hospital** (Governor’s Decision Prot. No. 9723-5-2013, ADA: BEN84690ΩΜ-ΒΣΟ)
- NSRF Officer of the Hospital: Drafting of funding proposals based on the needs of the Hospital, design and maturation of projects, costing of projects and actions.
- 25-5-2012 to 22-5-2014: Chair of the Project Planning and Maturation Committee (Decision No. 7278/25-5-2012 of the Governor of the General Hospital of Athens)

“Alexandra”).

- Secretary of the Internal Audit Committee
- Coordinator of the Working Group for the design and installation of Cost Accounting at the Hospital

21/03/2011 to 15/05/2012: Ministry of Administrative Reform and e-Governance, Greece

Special Managing Authority of the Operational Program (OP) “Administrative Reform 2007-2013”, NSRF 2007-2013

HEAD OF UNIT B2 “Management of Operations for Priority Axes IIA, IIB, IIC and IVA, IVB, IVC of the Operational Program” (Decision No. 775/21-3-2011 (ADA: 4A1ΣK-Θ6) of the Special Secretary for Administrative Reform, entitled “Decision assigning the duties of Head of Unit B2”; Joint Ministerial Decision No. 202/1-2-2008 (Government Gazette B’ 155/1-2-2008) establishing the Unified Administrative Sector of the Special Management Service of the Operational Program “Administrative Reform 2007-2013”)

Indicative other administrative positions/activity

- Responsible for verifying the management capacity of potential beneficiaries of NSRF Operational Programs
- Member of Tender and Evaluation Committees and of Project Monitoring & Acceptance Committees, and participation in Working Groups for the Evaluation of the NSRF and its Operational Programs.

29-04-2008 to 21-03-2011: Ministry of Interior, Greece

Special Managing Authority of the Operational Program (OP) “Administrative Reform 2007-2013”

Officer, Unit A1 “Programming” (Joint Ministerial Decision No. 202/1-2-2008 (Government Gazette Issue B’ 155/1-2-2008) establishing the Unified Administrative Sector of the Special Management Service of the Operational Program “Administrative Reform 2007-2013”)

Indicative other administrative positions/activity

- Support of OP Beneficiaries in the specialization process (Internal memo of the Special Secretary 19.5.2008 and issue number 529/23-12-2009 of the Government Gazette).
- Member of the Working Group for the evaluation of the Operational Program - Interim evaluation, On-going evaluation.

13-11-2001 to 28-04-2008: General Hospital of Athens “Alexandra”, Greece

1-4-2006 to 28-04-2008: Intensive Care Unit (ICU), Nurse

- Alternate member of the Hospital-Acquired Infections Committee, General Hospital “Alexandra” (GHA), Athens, Greece

4-10-2004 to 31-03-2006: Anaesthesiology Department, Midwife

13-11-2001 to 3-10-2004: Gynaecological-Oncological Clinic, Midwife

17-05-1999 to 20-10-2001: IASO General Hospital

Operating Room/Surgery, Midwife

BOOKS/MONOGRAPHS

1. **Katharaki M.** (2007). "Quantitative Analysis in Management Practice: Applications of Linear Models" [in Greek]. 517 pp., Ath. Stamoulis Publications, Athens. ISBN: 978-960-93-0119-0.
2. **Katharaki M.**, Kostis P. (2010). "Case Studies in Investment Appraisal" [in Greek], 230 pp., edited by P.E. Petrakis, National and Kapodistrian University of Athens Publications, Athens.
3. Kioulafas K.E., **Katharaki M.** (2008). "Applications of Quantitative Methods in Market Analysis" [in Greek], 222 pp., INEAG Publications, Athens. ISBN 978-960-89248-3-3.
4. **Katharaki M.** (2021). "Applying Analytic Hierarchy Process to analyze the role of transferable skills in Project Management and the Development of Organizational Learning". MBA Dissertation. Hellenic Open University, Greece.
5. **Katharaki M.** (2006). "The efficiency impact of telemedicine on obstetric and gynaecology services: effects on hospital units management" [in Greek]. PhD Thesis, National and Kapodistrian University of Athens, Athens.
6. **Katharaki M.** (2003). "Investigating the Potential for Introducing Telemedicine in Obstetrics – Gynaecology in Greece" [in Greek]. Master's Thesis. Inter-University, Inter-Departmental Postgraduate Program "Organization and Management of Health Services – Health Informatics", Specialization "Organization and Management of Health Services", National and Kapodistrian University of Athens (NKUA), Department of Nursing, Athens.
7. **Katharaki M.** (1998). "Respiratory Distress Syndrome (RDS) and the Newborn" [in Greek]. Undergraduate Research Thesis. Department of Midwifery, TEI of Athens, Athens.

BOOK CHAPTERS / COLLECTED VOLUMES (indicative list)

1. **Katharaki M.**, Konstantakopoulou O., Siskou O., Galanis P., Economou Ch., Kaitelidou D. "Investing in the Health Sector Workforce: Skills and Development Challenges", in the collected volume "Soft Skills: Theoretical and Empirical Approaches" [in Greek]. PEDIO Publications.
 2. **Katharaki M.** (2010). Benchmarking Hospital Units' Efficiency Using Data Envelopment Analysis: The Case of Greek Obstetric and Gynaecology Public Units, In Juan Varela and Sergio Acuña (Eds) *Handbook of Optimization Theory: Decision Analysis and Application*, NY: Nova Science Publishers, Inc., pp. 41-65. ISBN: 978-1-60876-500-3.
 3. Daskalakis, S., **Katharaki, M.** Liaskos J., Mantas, J. (2010). Behavioral Security: Investigating the attitude of nursing students toward security concepts and practices. In Ioannis Apostolakis, Anargyros Chryssanthou, IraklisVarlamis (Eds) *Certification and Security in Health-Related Web Applications: Concepts and Solutions*. IGI Global, pp.
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264-285. ISBN-10: 1616928956, ISBN-13: 9781616928957.

4. **Katharaki M.** (2010). "Health and Human Capital", in P.E. Petrakis (ed.) *The Greek Economy: Challenges (Up to 2010)* [in Greek], Papazisis Publications, Chapter 10, pp. 237-250. ISBN-13: 978-960-02-2450-4.
5. **Katharaki M.** (2010). "Health and Human Capital", in P.E. Petrakis (ed.) *The Greek Economy: Challenges (Up to 2010)*, Quaestor Publishers, Chapter 10, pp. 173-182. ISBN: 978-960-02-2450-4.

SCIENTIFIC PUBLICATIONS (indicative list)

1. Poriadis, C., **Katharaki, M.**, Giannakis, N., Boufounou, P., Tsakas, M. (2026). "Evaluating Hospital Efficiency and Productivity: A Bootstrap-Corrected DEA and Malmquist Analysis". *Healthcare* 14(18), 3084.
Impact Factor: 3.4
2. **Katharaki, M.**, Triantafyllou, C., Ling, J., Breda, J. (2026). "Patient-reported outcome measures in palliative care: a systematic review to inform health policy and health system performance". *Health Policy*, 105688.
Impact Factor: 4.7
3. Peleka, P., Konstantakopoulou, O., Katsiroumpa, A., **Katharaki, M.**, Siskou, O., et al. (2026). "Determinants of Health-Related Quality of Life After Acute Coronary Syndromes: A Systematic Review". *Healthcare* 14(10), 1292.
Impact Factor: 3.4
4. Moisoglou, I., Katsiroumpa, A., Papathanasiou, I.V., Konstantakopoulou, O., **Katharaki, M.**, Malliarou, M., Tsaras, K., Prasini, I., Rekleiti, M., Galanis, P. (2025). "Engaging Leadership Reduces Quiet Quitting and Improves Work Engagement: Evidence from Nurses in Greece". *Nursing Reports* 15(7), 247.
Impact Factor: 3.1
5. Chyta, C., Tziortzi, A., **Katharaki, M.** (2024). Pharmacists' Perceptions Regarding e-pharmacies in the Aftermath of CoViD-19 Pandemic *Health Review* 35(193), pp. 8-14.
Perdikouri, K., **Katharaki, M.**, Kydonaki, K., Grammatopoulou, E., Baltopoulos, G., Katsoulas, T. (2023). "Cost and Reimbursement Analysis of End-of-life Cancer Inpatients. The Case of the Greek Public Healthcare Sector". *Journal of Cancer Policy* 35(5): 100408.
Impact Factor: 2
6. Perdikouri, K., Galanis, P., **Katharaki, M.**, Grammatopoulou, E., Baltopoulos, G., Katsiroumpa, A., Katsoulas, T. (2023). "The Impact of COVID-19 Pandemic on Palliative Care Services as Perceived by Healthcare Professionals: A Systematic Review". *International Journal of Caring Sciences* 16(1), pp. 121-138. Retrieved from:
7. Prodromiadou, I., Tziortzi, A., **Katharaki, M.** (2023). "The Impact of Digital Marketing on Generation Z's Decision to be vaccinated against COVID-19". *Health Review* 34(188), pp. 8-13.
8. Sourlinga, G., **Katharaki, M.** (2023). "Occupational Stress Experienced by Nurses of a Greek Regional General Hospital: Lessons Learned from COVID-19 Pandemic". *Health*

Review 34(188), pp. 14-21.

9. Roumelioti, P., **Katharaki, M.** (2022). "Factors associated with occupational burnout of hospital administrative staff during COVID-19 pandemic: A cross-sectional study". *Global Journal of Medicine and Public Health* 11(3), Open access. CC BY-NC-ND 4.0
10. Sfakianakis, G., Grigorakis, N., Galyfianakis, G., **Katharaki, M.** (2021) "The impact of macro-fiscal factors and private health insurance financing on public health expenditure: evidence from the OECD countries for the period 2000–2017". *EuroMed Journal of Business* 16(1), pp. 1-24.

Impact Factor: 1.58

11. Tsakas M, **Katharaki M.** (2021). "Assessing technical, pure technical and scale efficiency of Greek Public Hospitals - A DEA Window Analysis-based evaluation". *Polish Polar Research* 42(6), pp. 105-121.

Impact Factor: 1.3

12. Margelaki, A., **Katharaki, M.** (2021). "Assessing the Burden of Family Caregivers of People with Dementia Living in the Community of a Greek Island". *International Journal of Nursing and Health Care Research* 4(5):1227.
13. Kaitelidou, D., **Katharaki, M.**, Kalogeropoulou, M., Economou, Ch., Siskou, O., Souliotis, K., Tsavalias, K., Liaropoulos, L. (2016). "The Impact of Economic crisis to Hospital sector and the efficiency of Greek Public Hospitals". *European Journal of Business and Social Sciences* 4(10), pp. 111-125.
14. Tsakas M, **Katharaki M.** (2015). "Comparative assessment of efficiency of Greek tax offices operating within tourist areas". *Journal of Global Economics, Management and Business Research* 4(1), pp. 33-43.
15. Katharakis, G., **Katharaki, M.**, Katostaras, Th. (2014). "An empirical study of comparing DEA and SFA methods to measure hospital units' efficiency". *International Journal of Operational Research* 21(3), pp. 341-364.
16. Tsakas M, **Katharaki M.** (2014). "Impact of Environmental Factors on the Efficiency of Tax Organizations", *Serbian Journal of Management* 9(1), pp. 31-43.
17. Katharakis G., **Katharaki M.**, Katostaras Th. (2013). "SFA vs. DEA for Measuring Healthcare Efficiency: A Systematic Review". *International Journal of Statistics in Medical Research*, 2(2), pp. 152-166.

Impact Factor: 0.92

18. Margaritis, E., **Katharaki, M.**, Katharakis, G., (2012). Exceeding Parents' Expectations in Ear-Nose-Throat Outpatient Facilities: The Development and Analysis of a Questionnaire. *Evaluation and Program Planning*, 35(2), pp. 246–255.

Impact Factor: 1.5

19. **Katharaki, M.**, G. Katharakis (2010). "A Comparative Assessment of Greek Universities' Efficiency using Quantitative Analysis" *International Journal of Educational Research* 49(4-5), pp. 115-128.

Impact Factor: 2.6

20. **Katharaki, M.**, Tsakas, M. (2010). "Assessing the Efficiency and Managing the performance of Greek tax offices" *Journal of Advances in Management Research* 7(1), pp. 58-75.

Impact Factor: 2.6

21. **Katharaki, M.**, Prachalias, Ch., Linardakis, M., Kioulafas, K. (2009). "Business Administration Training Seminar for Public sector Executives: Implementation and Evaluation" *Industrial and Commercial Training* 41(4-5), pp. 248-257.

Impact Factor: 1.9

22. **Katharaki, M.**, Daskalakis, S. and Mantas, J. (2009). "Assessing Healthcare Postgraduate Students' Perceptions on eLearning: An Empirical Study". *Journal on Information Technology in Healthcare* 7(5), pp. 272–283.
23. **Katharaki, M.** (2008). "Approaching the Management of Hospital Units with an Operation Research Technique. The case of thirty-two Greek Obstetric and Gynaecology Public Units", *Health Policy*, 85(1), pp. 19-31.

Impact Factor: 3.6

24. Daskalakis, St., **Katharaki, M.**, Mantas, J. (2008). "The Use of Data Envelopment Analysis to Measure the Efficiency and Interoperability of Information Technology in Greek Public Healthcare Organisations" *Journal on Information Technology in Healthcare* 6(3), pp. 188-196.
25. Margaritis, E., **Katharaki, M.**, Tsakanikos, M. (2011). "A study of factors affecting the satisfaction of companions of paediatric patients in scheduled ENT outpatient clinics" [in Greek]. *Hellenic Otorhinolaryngology – Head & Neck Surgery*, 32(4), pp. 229-236.
26. **Katharaki, M.**, Kioulafas, K. (2006). "Geographical and Occupational Mobility of Workers in the European Union. 2006: European Year of Workers' Mobility" [in Greek]. *Labour Relations Review* 42, pp. 6-13.
27. **Katharaki, M.**, Filtiseniou, P., Zestas, A., Oikonomopoulou, Ch. (2004). "Regional Health System (PeSY): Staffing of the Central Service. Assessment and Critique" [in Greek], *Administrative Update* 29, pp. 86-108.

Presentations at International Conferences/Symposia (indicative list)

28. **Katharaki, M.** (2024). Addressing Obesity in 2024: Is "Prevention Is Better than Cure" Still Relevant? Panhellenic Conference "Pathogenetic Pathways & Modern Therapeutic Approaches in Oncology / Liver Fibrosis-Cirrhosis-Cancer", 05-07 December 2024, Divani Caravel, Athens
 29. **Katharaki, M.** (2024). New Technologies in the Management of Type 1 and Type 2 Diabetes Mellitus: Economic Data. Policy Dialogue on Diabetes Management, Athens, 14 November 2024
 30. **Katharaki, M.** (2020). "Operation of Local Health Units (TOMYs) to Restructure Primary Health Care. Progress Assessment of the ESF Support to Public Administration (PAPA) Seminar, 4 February 2020, Brussels.
 31. **Katharaki, M.**, Dalaveri, M. (2019). "The NSRF as a Funding Tool for Greek Hospitals: Opportunities and Challenges for Management", Training Seminar. 21st Panhellenic Conference on Health Services Management, 7-9 November 2019, Athens, Greece, organized by the Hellenic Health Services Management Association (HHSMA).
 32. **Katharaki, M.** (2006). "Team Dynamics: A Critical Factor for the Provision of Quality
-

Care". Scientific Nursing Conference: Contemporary Challenges in Nursing, 18 November 2006, Arta, Greece.

BOOK EDITING – EDITOR

- Editor of the Conference Proceedings (full papers) of the 8th International Conference on Information Communication Technologies in Health, Samos Island, Greece July 15-17, 2010, Published by National & Kapodistrian University of Athens, ISBN: 978-960-466-059-9, ISSN: 1790-3904, pages 439.
- Editor of the Conference Proceedings (full papers) of the 7th International Information Communication Technologies in Health, Samos Island, Greece July 16-18, 2009, Published by National & Kapodistrian University of Athens, ISBN: 978-960-466-042-1, ISSN: 1790-3904, pages 338.
- Editor of the Conference Proceedings (full papers) of the 6th International Conference on Information Communication Technologies in Health, Samos Island, Greece July 11-13, 2008, Published by National & Kapodistrian University of Athens, ISBN: 978-960-466-013-1, ISSN: 1790-3904.
- Editor of the Conference Proceedings (full papers) of the 5th International Conference on Information Communication Technologies in Health, Samos Island, Greece July 5-7, 2007, Published by National & Kapodistrian University of Athens, ISBN: 978-960-6608-71-1, ISSN: 1790-3904.
- Editor of the Conference Proceedings (full papers) of the 4th International Conference on Information Communication Technologies in Health, Samos Island, Greece July 13-15, 2006, Published by National & Kapodistrian University of Athens, ISBN: 960-89248-1-2, ISSN: 1790-3904.
- Editor of the Conference Proceedings (full papers) of the 3rd International Conference on Information Communication Technologies in Health "Telemedicine and eHealth in recent years: Meeting the Challenges", Samos, Greece July 7–9, 2005, Published by National & Kapodistrian University of Athens, ISBN 960-6608-39-5, ISSN 1790-3904.
- Technical Editing of the Proceedings of the Special Topic Conference "Health and Medical Informatics Applications - Educational Aspects" of the European Federation for Medical Informatics, on March 19-20, 2005, Athens, Greece.
- Technical and Scientific Editing of the Proceedings of the 2nd International Conference on Information Communication Technologies in Health "Health Informatics & Health Telematics: Foundations for High Quality of Care", Samos, Greece July 8–10, 2004, Published by National & Kapodistrian University of Athens, ISBN 960-8313-84-8.

RESEARCH EXPERIENCE/ACTIVITY (indicative list)

1. HEALTH-IQ-/GREECE – Development and Implementation of a Palliative Care framework for quality care in Greece. Consultant. Funded by World Health Organization (WHO). (2024-2025)
2. European Joint Action HEROES (EU Joint Action 10 - HEalth woRkfOrce to meet health challEnges (2023-2026). Funded by the European Union (2025)

3. Proposal for convening an expert advisory board to conduct a policy dialogue on the necessary budget of EOPYY (National Organization for the Provision of Health Services) for medical devices and new technologies for the self-monitoring and management of Diabetes Mellitus. Funded by SEIV (Association of Medical & Biotechnology Products Suppliers). (2024-2025)
4. Update of the Value Dossier for the reimbursement approval of FreeStyle Libre for patients with Type 2 Diabetes Mellitus. Funded by ABBOTT HELLAS (2024)
5. The Development of Distance Education: A Study on the Introduction of Synchronous Tele-education Programs for Pupils of Regional Primary Schools (One- and Two-Teacher Schools) and for Primary School Pupils with Special Needs (2008). Measure 6.2, Technical Assistance of EPEAEK II, 3rd Community Support Framework (CSF). Operational Program “Education and Initial Vocational Training”, CSF 2000-2006, Ministry of National Education and Religious Affairs
6. Evaluating the Efficiency of Greek Public Universities: A Quantitative Analysis Approach (2007). Kapodistrias Program, Code No. 70/4/6517 – Research Committee of the National and Kapodistrian University of Athens – Special Account for Research Grants.

SUPERVISION AND PARTICIPATION IN ADVISORY COMMITTEES FOR MASTER'S AND DOCTORAL DISSERTATIONS

- | | |
|--|-------------------------------|
| ▪ Supervisor of Master’s Theses: | 6 in progress
25 Completed |
| ▪ Member of Three-Member Advisory Committees for Doctoral Dissertations, as Lecturer (PD 407/80), Department of Economics, NKUA: | 1 Completed |
| ▪ Member of Three-Member Advisory Committees for Master’s Theses, as Lecturer (PD 407/80), Department of Economics, NKUA: | 19 Completed |

MEMBERSHIP IN SCIENTIFIC ORGANIZATIONS/SOCIETIES

- Member of the Board of Directors of the Hellenic Health Services Management Association (HHSMA) (2024 to present)
- Member of the Society of Nursing Studies (ENS) (2024 to present)
- Vice-President, Board of Directors of the Society of Nursing Studies (2014-2016)
- Member of the Register of Experts of MOD S.A. (Management Organization Unit of Development Programs) for short-term support of projects of NSRF Managing Bodies (2012)
- Member of the Board of Directors of the Hellenic Operational Research Society (HELORS) (2009-2011)
- Full Member of the Hellenic Operational Research Society (HELORS)
- Full Member of the Hellenic Administrative Chamber

MEMBERSHIP IN EDITORIAL BOARDS

- Member of the Editorial Board of **HEALTH Review Journal**
- Member of the Editorial Board of **Journal of Hospital Administration** (International Peer-Reviewed & Open Access Journal for Healthcare Management Specialists)
- Member of the Editorial Board of **International Journal of Statistics in Medical Research**
- Member of the Editorial Advisory Board of the Book “Certification and Security in Health-Related Web Applications: Concepts and Solutions”. Edited by Ioannis Apostolakis, Anargyros Chryssanthou, Iraklis Varlamis. IGI Global, 2010, ISBN-10: 1616928956, ISBN-13: 9781616928957.

REVIEWER FOR SCIENTIFIC JOURNALS

- BMC Health Services Research
- Euromed Journal of Business
- Nursing Care and Research
- HEALTH Review Journal
- European Journal of Operational Research
- Journal of Health Management Science
- European Journal of Health Economics

ADDITIONAL EDUCATION AND TRAINING

Languages

Greek:	Native Language
English (excellent):	Certificate of Proficiency, University of Michigan First Certificate in English, University of Cambridge
Italian (good):	Certificato medio della lingua Italiana

Computer Skills:

Excellent Computer Skills: WINDOWS all editions, MICROSOFT OFFICE all editions

Excellent knowledge of internet use and email processing

Excellent Knowledge of Greece's Integrated Information System for EU Structural Funds (OPS-NSRF), the official platform for managing EU-funded projects

Excellent Knowledge of Mathematics and Statistics software

- IBM SPSS Statistics v.25.0, STATA
- WinQSB, Version 1.00
- LP88 (Linear Programming)
- EMS (EFFICIENCY MEASUREMENT SYSTEM)/Data Envelopment Analysis) Version 1.3, Holger Scheel, University of Dortmund,

- PIM-DEA (Data Envelopment Analysis models)
- PriEST v.2.1 (Analytic Hierarchy Process-AHP)
- EVIEWS Version 3.1, 4.1

Further Training – Continuing Education (indicative list)

- Award and Execution of Public Supply and General Services Contracts, Training Program 35 hours, Certification: 4 credits, National Centre for Public Administration and Local Government (EKDDA)/INEP (June 2018)
- Training of Trainers, Training Program 100 hours, Certification: 14 credits, EKDDA/INEP (May 2015)
- Human Resource Development, Training Program 40 hours (Certification: 6 credits), EKDDA INEP/EIPA (October 2012)
- Public Accounting and Procedures – Audit, Training Program 35 hours, Certification: 5 credits, EKDDA INEP/EIPA (November 2011)
- Seminar of the Working Group of the Administrative Capacity Building, European Commission /Employment, Social Affairs and Equal Opportunities DG/Evaluation and Impact Assessment Unit, Brussels (Official Language: English) (9 June 2010)
- Administrative Capacity Building – AD HOC Working Group», European Commission /Employment, Social Affairs and Equal Opportunities DG/Evaluation and Impact Assessment Unit, Βρυξέλλες (Official Language: English) (17 November 2009)
- Reduction of Administrative Burdens, 35 hours, National Centre for Public Administration and Local Government INEP/EIPA (May 2009)
- Certificate of Advanced Life Support in Obstetrics Course (ALSO), organized by the 2nd Department of Obstetrics and Gynecology University of Athens, Greece at Aretaieion Hospital (Official language: English). (November 2002)